

## CONFLICTS OF INTEREST DISCLOSED AND MANAGED AT BOARD AND BOARD COMMITTEE MEETINGS DURING 2021 FINANCIAL YEAR

DIRECTOR	NATURE OF CONFLICT
<b>Non-executive directors</b>	
Wendy Luhabe	None
Johann Cilliers	None
Theodore de Klerk	Steinhoff International Holdings N.V.
Paula Disberry	None
Louis du Preez	Steinhoff International Holdings N.V.
Hester Hickey	None
Ian Kirk	None
Zola Malinga	None
Isaac Mophatlane	None
Steve Müller	KAP Industrial Holdings Limited
Jayendra Naidoo	Lancaster Group
Fagmeedah Petersen-Cook	Telkom SOC
Jacob Wiese	Titan Group Investments
<b>Executive directors</b>	
Leon Lourens	None